

# TASK FORCE ON AUSTERITY AND GOVERNMENT RESTRUCTURING

# **REPORT**

## ON

REORGANIZING THE FEDERAL GOVERNMENT
(As modified and revised by the Secretaries Committee and the Ministers Incharge)

July 3, 2019

Institutional Reforms Cell Prime Minister's Office Government of Pakistan

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#### **Executive Summary**

- 1. The Federal Government notified in September 2018 the formation of a Task Force consisting of both officials as well as non-officials to come up with the recommendations for the restructuring and reorganization of the Federal Government. The Task Force, assisted by the Institutional Reforms cell in the Prime Minister's office carried out a comprehensive assessment of each organizational entity (OE) working under the Government of Pakistan.
- 2. The survey and assessment found that in all 441 organizational entities existed in the Federal Government and these can be classified on the basis of their legal structure and functional responsibilities into 18 different categories. Table 1 of the Report shows the existing structure of these OEs. After the assessment and discussion it was decided that these 441 OEs would be grouped into seven categories for further action. Only 324 OEs would be retained by the Federal Government after taking action on the proposals made with respect to the other 117 OEs.
- 3. A draft working paper with the proposals suggesting future configuration, regrouping, and mapping of each OE was circulated and discussed by the Secretaries Committee. Their suggestions were incorporated and the revised proposals pertaining to the OEs under the administrative control of each ministry were sent to the Minister in charge for their views. After these consultations, deliberations and incorporation of the views an updated report was prepared and along with the draft summary was sent to the Federal Cabinet for discussion and decision.

#### **Proposals**

- 4. The 441 OES were divided into the following 7 categories for action purposes:
  - a) To be privatized or transferred to Sarmaya Pakistan Ltd. (43)
  - b) To be transferred to the Provincial Governments, Islamabad Capital Territory and Gilgit Baltistan (14)
  - c) To be liquidated, wound up or closed down (8)
  - d) To be transferred into independent Commissions/ Councils/ Committees with minimum involvement of the Government
  - e) To be merged with other entities (35)
  - f) To be reorganized as Training and Policy Support Institutes (17)
  - g) To be retained by the Federal Government only in two broad categories as (i) Executive Departments (87) and (ii) Autonomous Bodies (237)

#### Recommendations

- 5. The Cabinet at its meeting held on July 9, 2019 decided in principle to approve the recommendations that the Federal Government would retain 324 organizational entities under two broad categories (i) Executive departments (87) and (ii) Autonomous bodies (237) and action in respect to the remaining 117 entities would be taken according to the proposals (a) to (f) above
- 6. The criteria, functions and powers of the autonomous bodies and executive departments are also spelled out in Annex -1 of the summary

#### Implementation Committee

- 7. Restructuring and reorganization of 441 OEs is likely to entail fulfillment of procedural and legal formalities. It is therefore imperative to put in place a structured implementation and follow-up mechanism
- 8. The Cabinet at its meeting constituted an Implementation Committee comprising the following persons:
  - a. Adviser to the PM on Institutional Reforms & Austerity (Convenor)
  - b. Minister for Defence
  - c. Minister for Education and Professional Training
  - d. Chairman, Special Committee of the National Assembly on Kashmir
  - e. Advisor to the PM on Establishment
  - f. Special Assistant to the PM on Petroleum
  - g. Secretary, Establishment Division
  - h. Secretary, Finance Division
  - i. Secretary, Law & Justice Division
  - j. Special Secretary, Cabinet Division
  - k. Secretary of the Ministry/ Division concerned (on invitation)
- 9. The committee will work out an implementation strategy/ work plan in consultation with the Task Force taking into consideration
  - a) Cost benefit analysis specific to the entities concerned
  - b) Expected outcome of the proposed transformation with reference to service delivery
  - c) Constitutional and legal ramifications/ considerations'
  - d) Issues pertaining to terms and conditions of civil servants and impact of the reorganization exercise on career progression of existing civil servants

The Committee will complete the task within six months and present monthly implementation progress to the Cabinet.

#### Introduction

- 1. The Federal Government currently consists of about 441 organizational entities categorized under numerous attached departments, subordinate offices, autonomous bodies, registered companies, statutory corporations etc. under the various Divisions/ Ministries. These entities collectively employ an approximate 1.128 million people. Overtime the structure of these organizations has evolved in a haphazard and unchecked manner often serving the vision of individuals while ignoring the needs of the State. The expenditure of the government on the maintenance and operations of these entities as well as on the salaries of their bloated ranks has not been in conjunction with the work being done.
- 2. The list below depicts the general configuration of the Federal Government.

I.	Ministry	XI.	Scientific research institutes
II.	Division	XII.	Colleges, universities, area study
III.	Attached departments		centers and centers of excellence
IV.	Autonomous bodies / Organizations	XIII.	Councils, committees and
٧.	Semi-autonomous bodies		commissions
VI.	Constitutional bodies	XIV.	Regulatory bodies
VII.	Public limited companies/ State	XV.	Independent tribunals/ Courts
	owned enterprises	XVI.	Promotion bodies
VIII.	Corporate bodies/ Companies/	XVII.	Development authorities
	Corporations	XVIII.	Financial institutions
IX.	Subordinate offices	XIX.	Research/Data documentation
Χ.	Trusts/ Foundations	XX.	Security/Enforcement agencies

#### Background

3. Given the current inefficiencies of the prevailing structure, the Institutional Reforms Cell (IRC) at the Prime Minister's Office solicited information from all Ministries and Divisions on the different types of entities under their control. Subsequently and elaborate mapping exercise was undertaken to propose reconfiguration of the existing OEs. After this exhaustive exercise was undertaken, a working paper containing the detailed proposals was discussed and deliberated upon by the Task Force on Austerity and Restructuring of Government for incorporation of members' views. The refined proposals were then circulated, reviewed and discussed by the Secretaries Committee. The recommendations of the Committee have been incorporated in the proposals (annex tables). The proposed

recommendations pertaining to each Ministry were then brought to the attention of the Minister in charge for their comments and views which have also been reflected in the final proposals contained in this report.

#### Rationale for Reorganizing the Federal Government

4. Under the prevailing circumstances, there is no institutionalized mechanism whereby entities in the Federal Government can be created, modified or wound up. The nomenclature, functions and legal authority of these entities vary across Ministries and there is no uniform or standard criteria that can provide meaningful distinction between each of these entities or units of the Government. Not only do these entities need to be brought under a standardized system of organization but the continued justification of some of them have to be questioned. Some of these OEs have been in existence for several decades and they have lost the raison d'être for which they were established and except for the salaries and rents etc. there is not much funding available to them. In other cases there is overlapping and duplication of responsibilities. Some of the entities which are required to meet the needs of the future are either missing or need strengthening. In general, the present organizational architecture is riddled with diffused responsibility and a clear lack of accountability for results. Decision making involves too many layers—vertical, horizontal and cross entities, whereas resource availability and internal controls areremotely exercised.

## Principles of Reorganization

5. The organizing principles that this report proposes for reorganizing the Federal Government and the Provincial Governments are: (a) efficient distribution of span of control (b) clear delineation of roles/ responsibilities along with accountability (c) separation of policy making, operational, implementation and regulatory functions of the Ministry (d) reducing the hierarchical tiering and the turnover time for government business (e) strengthening intra and inter-ministerial coordination and collaboration (f) empowering the head of the Division, the head of the executing departments and the head of the autonomous bodies to deliver agreed goals and results.

## Existing Structure of the Federal Government

6. The current categorization of the entities considered for reconfiguration are detailed in Table 1 below.

TABLE – I
Functional and Legal Classification of Organizational Entities Under the Federal
Government

Constitutional bodies <b>05</b>
Regulatory bodies <b>31</b>
Courts/ Tribunals 22
Commercial/ Semi
Commercial/Manufacturing 92
Public Utilities/ Service Providers 25
Promotion Bodies 28
Financial Institutions 15
Training Institutions <b>31</b>
Research/ Data/ Documentation 15

Educational Institutions <b>31</b>
Quality Assurance <b>04</b>
Development Authorities <b>05</b>
Councils/ Commissions/ Committees 17
Trusts/ Foundations22
Executive Agencies 58
Security/ Enforcement 18
Scientific Research Institutes 12
Others 10
Total <b>441</b>

## Proposed Reconfiguration of the Federal Government

- 7. In view of the objectives outlined above, the OEs working under the control of different Divisions / Ministries have been divided into the following categories for action purposes:
  - i. To be privatized or transferred to Sarmaya Pakistan Ltd (43)
  - ii. To be transferred to the provincial governments, Islamabad Capital Territory, and Gilgit Baltistan in light of the 18<sup>th</sup> constitutional amendment (14)
  - iii. To be liquidated, wound up or closed down in cases where entities have lost justification for their continued existence (8)
  - iv. To be transformed into independent Commissions/Councils/Committees with minimum involvement of the Government
  - v. To be merged with other entities in instances of overlapping and duplication of responsibilities (35)
  - vi. To be reorganized as Training and Policy Support Institutes (17)

- vii. To be retained by the Federal Government only in two broad categories as (i) Executive Departments (87) and (ii) Autonomous Bodies (237)
- 8. The proposed recommendations are laid out from Annex 2 to 8 of this report, whereas the mapping of the existing OEs for formulating the proposed configurations is shown at Annex 9. The existing attached departments and subordinate offices have been mapped separately from the existing autonomous bodies, registered companies, statutory corporations etc. It is generally proposed to retain the attached departments and subordinate offices as Executive Departments and the autonomous bodies, registered companies, statutory corporations etc. are proposed to be categorized under one category of Autonomous Bodies. As a result, the Federal Government would retain about 324 organizational entities under two broad categories (i) Executive Departments (87) and (ii) Autonomous Bodies (237). The criteria, functions and powers of the Executive Departments and Autonomous Bodies after the proposed reorganization are spelled out in Annex1.

#### Conclusion

9. In light of the feedback received from all stakeholders, the report reflects the consensus of views of different Ministries and Divisions as well as the Taskforce on Austerity and Restructuring of Government.

#### Annex-1

#### Functions, Powers and Criteria for Autonomous Bodies and Executive Departments

- 1. Autonomous bodies (ABs) ---To be headed by the Chief Executive these bodies can be set up to perform regulatory, operational, corporate, promotional, research and development or quasi-judicial functions entrusted to them by the Government. At present most of the ABs have been established through;
  - an act of legislation or statute or constitutional obligation
  - formation of a public limited company listed or unlisted
  - the resolutions of the Cabinet or Cabinet Committees
  - established under the Trust Act,
  - agreement with international development institutions or foreign investors
- 2. Their legal status—Statutory body, limited company, corporation would remain unchanged but for administrative purposes, all such bodies would be classified as Autonomous bodies distinct from the Executive departments (EDs).
- 3. The main criteria for deciding whether an entity would be an autonomous body or not would be
  - a) the relative significance of the goals and objectives for which it has been set up,
  - b) its relative importance in the economy, governance, social sectors, regulation, technological development,
  - c) its size and scale of operations, particularly the capacity to execute mega projects on behalf the Government
  - d) its capacity to generate its own revenues fully or partly,
  - e) its requirement to attract skills and expertise that are not normally available in the government.
  - f) its business model as a fully owned state enterprise or partnership with the private sector.
  - g) promotion of public private partnership for infrastructure development, human resources development, scientific and technological advancement.
  - h) training, skill development, research and higher educational institutions, medical hospitals and institutes.

- 4. The employees of these autonomous bodies would not be treated as civil servants except those on deputation from the Government and would not be remunerated according to the Basic Pay Scales of the Government. Their terms and conditions will be determined under the rules formulated by the Board of Directors. They will be recruited in a transparent and merit based manner through an open, competitive process and they will be paid compensation packages as determined by the respective Boards of Directors. Only in cases where the Government paying subsidies, grants, loans or any financial assistance or is meeting the entire or partial expenditure from its budget, these packages will be subject to the approval of the representative of the Ministry of Finance on the Board. Where these bodies do not receive aid or financial support of any kind from the Government these Boards will be fully authorized to determine the Compensation packages for their employees. The guidelines and beneficiaries will be determined by the Federal Government but there would be flexibility for the Boards to operate within these guidelines. The terms and conditions of the existing employees working in these autonomous bodies would not be altered to their disadvantage.
- 5. As a broad guiding principle all the existing corporate bodies established under an act of legislation or Companies Ordinance or otherwise, all the regulatory bodies, all the tribunals or quasi-judicial bodies, all research and development institutions of certain size and scale, all training institutions of certain size and scale should function as autonomous bodies. The category of semi autonomous bodies should be abolished and those classified in this category should either become AB or ED. The ABs would have their Boards of Directors appointed by the Federal Government and the membership would be drawn from persons who have demonstrated eminence in their professions such as law, engineering, accountancy, economics and finance, strategic management, academia, private sector, or other relevant disciplines. Due care should be given to give adequate representation to all provinces in the selection of the Board members. They should meet the criteria fit and proper as prescribed by the Federal Government.
- 6. The Board of ABs would have appropriate representation from the Federal Government and these representatives should be empowered to convey the stated policy, position or stance of the Federal Government at the Board meetings, articulate the views on behalf of the Federal Government and fully participate in the deliberations of the Board. In cases where the Federal Government has to make financial commitments a senior officer of the Ministry of Finance of the status not less than Grade-21 should be member of the Board. He should be authorized, prior to the meetings, to take positions on behalf of the Federal Government provided all papers for discussion at the Board meeting are received at least 15 days prior to the meeting while those requiring budgetary allocations at least one month in advance. In case where the entire or partial expenditure is borne by the Government the representative of the Ministry of Finance on the Board would carry veto powers in matters that commit or create future financial liabilities for the Federal Government. No references should be made to the Ministry after the Board's decision except in the matters of budgetary allocations or approval of development schemes to the Ministries. The Board, can however, appeal to the Ministry of Finance against the decision of

their representative on the Board. The normal procedure prescribed by the Government for budget submissions and allocations and processing of development schemes will be followed by the ABs only if they are seeking subsidies, grants, loans, equity injection grant-in-aid, financial relief or guarantees or other types of financial assistance from the Government. In case they are using their own financial resources the Board of Directors will have the final authority. The audit of the ABs will be carried out both by the external auditors as well as the Auditor General of Pakistan. For the purposes of the reports of AG and for appearances before the Public Accounts Committee (PAC) the head of the AB will be fully accountable. He/she will serve as the Principal Accounting Officer of the body he/she is heading.

- 7. The procurement of goods and services by ABs should be made in a transparent and competitive manner. Wherever the standard rules of the Public Procurement Regulatory Agency (PPRA) can be applied without difficulty they should be adopted and followed. In other case the PPRA rules may be modified and adopted to suit the particular business needs of the AB but the principle of open, transparent and competitive bidding should remain the overarching principle.
- 8. The Federal Ministry under whose jurisdiction the AB falls will also enter into a framework agreement at the beginning of the fiscal year specifying the goals and targets to be achieved, the financial and human resources likely to be available and the key performance indicators. The AB will prepare an Annual Performance Report that will be placed before the Parliament.
- 9. All regulatory agencies would enjoy quasi-judicial powers and the Ministry concerned will have no representation in the agency's governance structure. The Ministry/ Division will have no oversight or monitoring responsibility on the regulatory agency as carried out in case of other autonomous bodies. All regulatory agencies except for the financial sector will be clustered under the Cabinet Division. The Cabinet Division will only provide policy guidance as approved by the Cabinet or the Committees of the Cabinet and ensure implementation of policy by the ABs. All legislative and parliamentary business and international coordination activities except of purely technical nature will be channeled through the Cabinet Division to the Prime Minister/ Cabinet.
- 10. **Executive Departments (presently Attached Departments):** The attached departments will be the executing arms of the Ministries in addition to the ABs and should be re-designated as Executive Departments (EDs). The main criteria of designating or setting up an ED are:-
  - (i) That they form an integral part of the operations and implementation of Ministry's policies, programs and projects. They will be subject to all Government rules, regulations, instructions, orders.
  - (ii) They are fully dependent for their finances and manpower on Government and require constant guidance, collaboration and support from the Ministry, its agencies or other parts of the Government.

- 11. Other existing entities such as subordinate offices should either be absorbed within the Division or the Ministry if the nature of their work is policy support or transformed into Executive departments if the content of their responsibilities are mainly operational
- 12. Executive Departments will report to the Ministry specifically to the Minister incharge and the Secretary of the Division concerned. The Head of the Executive Department (ED) will prepare an Annual Work Plan and Budget that will be reviewed and approved by the Ministry. All operational decisions pertaining to the planning, programming, phasing, and resourcing of the Executive Departments will be carried out by the head of the Executive Departments. He/She will be delegated the powers of Principal Accounting Officer by the Secretary of the Division and the budget for the department will be transferred to him at the beginning of the year. The goals and targets assigned to the ED and the outcomes will be monitored by the Minister and Secretary jointly and the HED will be held accountable for the results.
- 13. The Executive Department can commission expert advice on various issues from different Ministries/ Divisions and from within the Division itself but the processing of files as a matter of routine and seeking of prior approvals by the Ministry has snarled implementation, circumscribed the operational autonomy of the departments, diffused the responsibilities and accountabilities and led to inefficiencies, delays and a culture of indecisiveness and inaction.
- 14. The EDs should be delegated adequate financial and administrative powers to be able to manage the resources assigned to them i.e financial, material and human and produce tangible results. The introduction of 3 years rolling medium term budget will be highly useful in the planning and facilitating the service delivery arrangements. The audit rules should be suitably modified so that the responsibility for compliance with the financial rules, adherence to the budgetary discipline and prudent use of resources lies with the head of the Executive department and not the Secretary of the Division.
- 15. The introduction of collective responsibility of the Minister and Secretary in oversight, policy guidance, monitoring and prescribing operational targets and holding the Head of Department accountable for outcomes and results is likely to maintain adequate checks and balances but will at the same time provide some spurt to the implementation machinery of the Government which has remained weak so far and gets bogged down in multiple references and clearances. The cost of indecision or delayed decision making would become apparent under the proposed governance structure.
- 16. The employees of the Executive departments would continue to be governed by the existing service conditions, rules and regulations.

Annex-2
TABLE-2 - PRIVATIZATION CANDIDATES / TRANSFER TO SARMAYA-E-PAKISTAN

Sr. No.	Division	Name of Department
		State Life Insurance Corporation of Pakistan, Karachi
01	Commerce	2. National Insurance Company Limited (NICL), Karachi
01	Commerce	3. Pakistan Reinsurance Company Limited, Karachi
		4. First Women Bank Limited (FWBL)
02	Finance	5. SME Bank Ltd.
		6. Sindh Engineering Limited (SEL)
		7. Republic Motors Private Limited
	Industries & Production	8. Pakistan Engineering Company Limited (PECO)
		9. Heavy Electrical Complex (HEC)
		10. National Fertilizer Corporation of Pakistan Private Limited
03		11. State Engineering Corporation (SEC)
		12. Morafco Industries Private Limited
		13. Pakistan Automobile Corporation (PACO)
		14. Spun Yarn Research and Development Company, Multan
		15. Southern Punjab Embroidery Industries, Multan
		16. Khadi Crafts Development Company
04	Information Technology &	17. Telephone Industries of Pakistan (TIP)
04	Telecommunication	
		18. Oil & Gas Development Company Ltd., Islamabad
05	Petroleum	19. Pakistan Mineral Development Corporation (PMDC)
		20. Pakistan Petroleum Limited (PPL)
06	Power	21. Power Holding (Private) Limited (PHPL)
00	Fowei	

		22. National Power Parks Management Company (Private) Limited
		(NPPMCL)
		23. Jamshoro Power Generation Company (GENCO-I)
		24. Central Power Generation Company (GENCO-II)
		25. Northern Power Generation Company (GENCO-III)
		26. Lakhra Power Generation Company (GENCO-IV)
		27. Islamabad Electric Supply Company (IESCO)
		28. Lahore Electric Supply Company (LESCO)
		29. Gujranwala Electric Power Company (GEPCO)
		30. Faisalabad Electric Supply Company (FESCO)
		31. Hyderabad Electric Supply Company (HESCO)
		32. Multan Electric Power Company (MEPCO)
		33. Quetta Electric Supply Company (QESCO)
		34. Peshawar Electric Supply Company (PESCO)
		35. Sukkur Electric Power Company (SEPCO)
		36. Tribal Areas Electric Supply Company (TESCO)
		37. Lakhra Coal Development Company Ltd., Karachi
		38. Government Holdings (Pvt.) Limited (GHL)
		39. Kot Addu Power Company (KAPCO)
		40. 1233 MW Balloki Power Plant
		41. 1230 MW Haveli Bahadur Power Plant
07	Others	42. Jinnah Convention Centre, Islamabad
	Others	43. Services International Hotel, Lahore

Annex-3
TABLE-3 - ORGANIZATIONS PROPOSED FOR TRANSFER TO PROVINCES, GILGIT BALTISTAN & ICT

Sr. No.	Division	Name of Department
01	Federal Education & Professional Training	<ol> <li>Federal Directorate of Education (FDE)</li> <li>Directorate General of Special Education</li> <li>Federal College of Education</li> <li>Federal Government Polytechnic Institute of Women, Islamabad</li> <li>Sir Syed Schools and College of Special Education</li> <li>Federal Government College of Home Economics &amp; Management Sciences</li> <li>Basic Education Community Schools (BECS)</li> </ol>
02	Industries & Production	8. Department of Explosives
03	Kashmir Affairs & Gilgit Baltistan	9. Directorate of Health Services (GB) 10. Northern Areas Transport Corporation (NATCO), Gilgit (GB)
04	National History & Literary Heritage	11. Department of Libraries (DOL), Islamabad (ICT)
05	Overseas Pakistanis & Human Resource Development	12. Directorate of Workers Education, Islamabad (ICT)
06	Petroleum	13. Saindak Metals Limited (SML)
07	Railways	14. Pakistan Railways Police

Annex-4
TABLE-4 -ORGANIZATIONS PROPOSED FOR WINDING UP/ LIQUIDATION

Sr. No.	Division	Name of Department
01	Cabinet	<ol> <li>Abandoned Properties Organization, Islamabad</li> <li>Department of Stationery and Forms</li> </ol>
02	Federal Education & Professional Training	3. National Education Assessment System (NEAS)
03	Finance	4. Industrial Development Bank Limited (IDBL)
04	Kashmir Affairs & Gilgit Baltistan	5. TB Wing, Attock
05	Planning, Development & Reform	6. National Construction Company Limited, Islamabad
06	Railways	<ul><li>7. Railway Estate Development and Marketing Company Limited (REDAMCO)</li><li>8. Kashmir Railway Limited (KR)</li></ul>

# Annex-5 TABLE-5 - MERGERS

Sr. No.	Division	Name of Department	Remarks
01	Commerce	Pakistan Institute of Trade &  Development, Islamabad	To be merged into the proposed Industry and Policy Institute (IPI)
02	Establishment	Akhtar Hameed Khan National Centre for Rural Development (AHKNCRD)     Secretariat Training Institute (STI)	To be merged into NSPP  To be merged into NSPP
		4. Pakistan Academy for Rural Development (PARD)	To be merged into NSPP
03	Federal Education & Professional Training	Pakistan Manpower Institute (PMI)      Academy of Educational Planning &     Management (AEPAM)	To be merged into the proposed Human Development Policy Institute (HDPI)  To be merged into the proposed Human Development Policy Institute
			(HDPI)
04	Housing & Works	7. National Housing Authority	To be merged with Naya Pakistan Housing Authority (NPHA)
05	Industries & Production	<ul><li>8. Karachi Tools, Dies &amp; Moulds Centre, Karachi</li><li>9. Furniture Pakistan</li><li>10. Gujranwala Business Centre, Gujranwala</li></ul>	To be merged into TUSDEC

		11. Aik Hunar Aik Nagar (AHAN)	To be mergedinto SMEDA
		12. Pakistan Hunting & Sports Arms  Development Company, Peshawar	
		13. Pakistan Machine Tool Factory,  Karachi	To be transferred to Special Projects  Division (SPD), with the condition to
		Kai aciii	continue it for civilian use too
		14. ENAR Petrotech Services Pvt Limited	To be handed over to OGDCL,  Petroleum Division
		15. National Fertilizer Marketing Limited	To be merged with Trading
		(NFML)	Corporation of Pakistan, Commerce  Division
		16. NFC Institute of Engineering and	To be handed over to Ministry of
		Technology, Multan	Federal Education & Professional
		17. NFC Institute of Engineering and Fertilizer Research, Faisalabad	Training
		18. National Industrial Parks  Development and Management	To be merged into Pakistan Industrial  Development Corporation (PIDC)
		Company  19. Technology Up-Gradation & Skill	
		Development Company (TUSDEC)  20. Export Processing Zone Authority	
		(EPZA)  21. Industry Facilitation Centre	
		22. Marine Biological Lab. Karachi	To be merged with Marine Fisheries  Department
06	Maritime Affairs	23. Directorate of Dock Workers' Safety,	To be merged with Mercantile Marine
		Karachi	Department

		24. Directorate of Seamen's Welfare & Seamen Hostel, Karachi	To be merged with Pakistan Marine Academy
		25. Directorate of Central Warehouse of Supplies	To be merged with Population Wing of National Health Services, Regulations & Coordination Division
07	National Health Services,	26. Islamabad Blood Transfusion Authority (IBTA)	To be merged with Federal Health Regulatory Authority (FHRA)
	Regulations & Coordination	27. National Health Information  Resource Centre (NHIRC)	To be merged with Health Planning, System Strengthening & Information Analysis Unit (HPSIU)
		28. District Population Office (DPO), Islamabad	To be merged with District Health Office, Islamabad
		29. Quaid-i-Azam Academy (QAA),  Karachi	To be merged with Quaid-e-Azam  Mazar Management Board
08	National History & Literary	30. Aiwan-e-Iqbal Complex (AIC), Lahore	To be merged with Iqbal Academy, Lahore
	Heritage	31. Urdu Science Board (USB), Lahore 32. Urdu Dictionary Board (UDB), Karachi	To be merged with National Language Promotion Department (NLPD), which is proposed to be renamed as National Language Promotion Authority
09	Petroleum	33. Pakistan LNG Limited (PLL)  34. Pakistan LNG Terminals Limited (PLTL)	To be merged into a single unit as Autonomous Body
10	Others	35. Earthquake Reconstruction & Rehabilitation Authority (ERRA)	To be merged with NDMA

Annex-6
TABLE-6 -PROPOSED TRAINING, POLICY SUPPORT AND RESEARCH INSTITUTES

Sr.	Name of		- OKT AND RESEARCH INSTITUTES	
No.	Division	Department	Remarks	
01	Commerce	Pakistan Institute of     Trade and     Development,     Islamabad	To be merged into the proposed Industry and Trade Policy Institute (ITPI)	
02	Communication	2. National Transport Research Centre (NTRC)	To be merged into the proposed Infrastructure Policy Institute (IPI)	
03	Federal Education &	3. Pakistan Manpower Institute (PMI)	To be merged into the Proposed Human Development Policy Institute (HDPI)	
	Professional	4. Academy of Educational Planning & Management	To be merged into the Proposed Human Development Policy Institute (HDPI)	
04	Information & Broadcasting	5. Information Services Academy	To be part of the proposed Media University	
05	Interior	6. National Police Bureau	To be merged into the proposed National Police Training and Research Institute (NPTRI)	
		7. National Police Academy	To be merged into the proposed National Police Training and Research Institute (NPTRI)	
06	Industries & Production	8. National Productivity Organization	To be merged into the proposed Industry and Trade Policy Institute (ITPI)	
07	National Food Security & Research	9. Agriculture Policy Institute	To be merged into the proposed Agriculture, Food and Environment Policy Institute (AFEPI)	
08	National Health Services,	10. Health Services Academy (HAS)	To be part of the proposed Human Development Policy Institute (HDPI)	
	Regulations & Coordination	11. National Institute of Population Studies	To be part of the Pakistan Health Research Council (PHRC)	

		12. National Research Institute of Fertility Control	To be part of the Pakistan Health Research Council (PHRC)
09	Finance	13. Audit and Accounts Academy	To be merged into the proposed Institute of Fiscal Policy and Financial Management (IFPFM)
10	Revenue	14. Directorate General Training Customs	To be merged into the proposed Institute of Fiscal Policy and Financial Management (IFPFM)
		15. Directorate General Training Inland Revenue Services	To be merged into the proposed Institute of Fiscal Policy and Financial Management (IFPFM)
11	Petroleum	16. Hydrocarbon Development Institute of Pakistan (HDIP)	To be merged into the proposed Energy Policy Institute (EPI)
12	Railways	17. Pakistan Railways Academy Walton	To be merged into the proposed Infrastructure Policy Institute (IPI)

NOTE: The proposals for the training institutes to be transformed into Training, Policy Support and Research arms of the Ministries are still at a discussion stage but have been included here simply to indicate the missing gaps in the Government's existing organizational infrastructure. The scope, mandate and responsibilities of the proposed institutes would be finalized after consultation with the Secretaries and the Ministers.

Annex-7
TABLE-7 -PROPOSED EXECUTIVE DEPARTMENTS

Sr. No.	Division	Name of Department	
01	Aviation	Pakistan Meteorological Department	
		2. Airport Security Force (ASF)	
02	Cabinet	3. Department of Communications Security	
		4. National Archives of Pakistan, Islamabad	
		5. Printing Corporation of Pakistan, Islamabad	
03	Climate Change	6. Zoological Survey of Pakistan (ZSP)	
		7. Pakistan Environmental Protection Agency (Pak-EPA)	
		8. Climate Change Authority	
04	Commerce	9. Directorate General of Trade Organizations, Islamabad	
		10. Trade Dispute Resolution Organization	
		11. Liaison Office Afghan Transit Trade, Chaman	
05	Communications	12. National Highways & Motorways Police (NH&MP)	
06	Defence	13. Directorate of Military Lands and Cantonments	
		14. Federal Government Educational Institutions	
		(Cantonments/Garrisons) Directorate	
		15. Pakistan Military Accounts Department	
		16. Office of the Surveyor General of Pakistan	
		17. Pakistan Maritime Security Agency	
07	Defence Production	18. Directorate General Munitions Production (DGMP) - (MVRDE, ARDE	
		& IOP)	
		19. Directorate General Defence Purchase (DGDP)	

08	Establishment	20. Staff Welfare Organization (SWO)	
09	Federal Education &	21. Inter Board Committee of Chairmen (IBCC)	
	Professional Training	22. Pakistan National Commission for UNESCO (PNCU)	
		23. National Talent Pool (NTP)	
		24. National Council for Rehabilitation of Disabled Persons (NCRDP)	
		25. National Council for Social Welfare	
10	Finance	26. Office of the Controller General of Accounts (CGA)	
		27. Pakistan Mint, Lahore	
		28. Federal Treasury Offices (FTOs), Islamabad & Karachi	
11	Foreign Affairs	29. All Pakistan Missions Abroad	
		30. Afghan Trade Development Cell	
12	Housing & Works	31. Estate Office Management	
		32. Pakistan Public Works Department	
13	Human Rights	33. Family Protection & Rehabilitation Centre for Women	
		34. National Child Protection Centre (NCPC)	
		35. Implementation of National Plan of Action (INPAC)	
		36. National Commission for Child Welfare & Development (NCCWD)	
14	Information & Broadcasting	37. Press Information Department (PID)	
		38. Directorate of Electronic Media and Publications (DEMP)	

15	Interior	39. Directorate General of Immigration and Passports	
		40. Directorate General of Civil Defence	
		41. Pakistan Rangers (Punjab), Lahore	
		42. Pakistan Coast Guards, Karachi	
		43. Frontier Corps, (North), Khyber Pakhtunkhwa, Peshawar	
		44. Frontier Corps, (South), Khyber Pakhtunkhwa, Peshawar	
		45. Frontier Corps (North), Balochistan, Quetta	
		46. Frontier Corps (South), Balochistan, Quetta	
		47. Office of the Chief Commissioner, Islamabad (ICT)	
		48. Pakistan Rangers (Sindh), Karachi	
		49. Federal Investigation Agency (FIA), Islamabad	
		50. Office of the Commandant, Frontier Constabulary, Khyber	
		Pakhtunkhwa, Peshawar	
		51. Gilgit Baltistan Scouts, Gilgit	
		52. National Police Bureau	
		53. National Academy for Prisons Administration, Lahore	
16	Inter Provincial Coordination	54. Department of Tourist Services	
		55. National Internship Programme	
17	Kashmir Affairs & Gilgit	56. J&K Refugees Rehabilitation Organization, Islamabad	
	Baltistan	57. Directorate of Health Services (AK)	
		58. J&K State Property in Pakistan, Lahore	
18	Maritime Affairs	59. Marine Fisheries Department, Karachi	
		60. Mercantile Marine Department, Karachi	
		61. Government Shipping Office, Karachi	
19	Narcotics Control	62. Anti Narcotics Force	
20	National Food Security &	63. Federal Seed Certification & Registration Departments (FSC&RD)	
	Research	64. Department of Plant Protection (DPP)	
		65. Animal Quarantine Department (AQD)	
		66. Plant Breeders' Rights Registry	
		67. National Veterinary Laboratory (NVL)	
		68. Federal Water Management Cell (FWMC)	
		oo. Tederal Water Management Cen (1 Wille)	

21	National Health Services,	69. Directorate of Central Health Establishment
	Regulations & Coordination	70. Directorate of Malaria Control (DoMC)
		71. Pakistan Institute of Medical Sciences (PIMS)
		72. Federal Government Polyclinic (FGC / FGC-PGMI)
		73. National Institute of Rehabilitative Medicine (NIRM)
		74. National Health Emergency Preparedness & Response Network
		(NHEPRN)
		75. Federal General Hospital (FGH)
22	National History & Literary	76. National Library of Pakistan (NLP), Islamabad
	Heritage	77. Aiwan-e-Quaid Building, F-9 Park, Islamabad
		78. Department of Archaeology & Museums (DOAM), Islamabad
23	Overseas Pakistanis &	79. Bureau of Emigration & Overseas Employment
	Human Resource	
	Development	
24	Planning, Development &	80. National Endowment Scholarships for Talent (NEST)
	Reform	
25	Datroloum	91 Coological Currey of Policitan
25	Petroleum	81. Geological Survey of Pakistan
26	Railways	82. Railways Board (including Railways Divisions/Departments,
		educational & health institutes & factories/workshops)
27	Religious Affairs & Inter Faith	83. Directorate General of Hajj and Umrah
	Harmony	
20	States & Frontier Degions	94 Chief Commissionerate for African Defugace Islamahad
28	States & Frontier Regions	84. Chief Commissionerate for Afghan Refugees, Islamabad
29	Textile	85. Textile Commissioner's Organization, Karachi
30	Water Resources	86. Office of Engineering Adviser/Chairman Federal Flood Commission
		(CEA/CFFC)
		87. Office of Pakistan Commissioner for Indus Waters (PCIW)

# Annex-8

TABLE-8 -PROPOSED AUTONOMOUS BODIES

Sr. No.	Division	Name of Department	
01	Aviation	<ol> <li>Civil Aviation Authority</li> <li>Pakistan International Airlines Corporation Limited</li> <li>Pakistan Telecommunications Authority, Islamabad</li> <li>National Electric Power Regulatory Authority, Islamabad</li> <li>Oil and Gas Regulatory Authority, Islamabad</li> <li>Public Procurement Regulatory Authority, Islamabad</li> <li>Frequency Allocation Board, Islamabad</li> <li>Sheikh Sultan Trust, Karachi</li> <li>Islamabad Club, Islamabad</li> <li>Private Educational Institutions Regulatory Authority (PEIRA)         <ul> <li>(Proposed to be transferred from Federal Education &amp; Professional Training Division)</li> </ul> </li> <li>Pakistan Electronic Media Regulatory Authority (PEMRA)(Proposed to be transferred from Information &amp; Broadcasting Division)</li> <li>Karachi Infrastructure Development Company Ltd (KIDCL)</li> </ol>	
03	Climate Change	13. Global Change Impact Studies Centre, Islamabad (GCISC)  14. Islamabad Wildlife Management Board (IWMB)	
04	Commerce	<ul> <li>15. Trade Development Authority of Pakistan, Karachi</li> <li>16. Intellectual Property Organization of Pakistan, Islamabad</li> <li>17. National Tariff Commission, Islamabad</li> <li>18. Pakistan Institute of Fashion and Design, Lahore</li> <li>19. Trading Corporation of Pakistan Pvt. Ltd., Karachi</li> </ul>	

		20. Pakistan Tobacco Board, Peshawar
		21. Pakistan Horticulture Development and Export Company, Lahore
		22. Pakistan Expo Centers Pvt. Ltd. Company, Lahore
05	Communications	23. National Highway Authority (NHA)
03	communications	24. Construction Technology Training Institute (CTTI)
0.0	Defence	25. Pakistan Armed Services Board
06	Defence	
		26. Defence Export Promotion Organization (DEPO)
		27. Pakistan Ordnance Factories (POFs) Board, Wah Cantt
07	Defense Doedustien	28. Heavy Industries Taxila (HIT) Board, Taxila
07	Defence Production	29. Pakistan Aeronautical Complex (PAC) Board, Kamra
		30. Karachi Shipyard & Engineering Works (KS&EW), Karachi
		31. National Radio Telecommunication Corporation (NRTC)
		32. National Disaster Risk Management Fund (NDRMF)
08	Economic Affairs	
09	Establishment	33. Federal Public Service Commission (FPSC)
09	Establishment	34. Federal Employees Benevolent & Group Insurance Funds (FEB&GIF)
		35. National School of Public Policy (NSPP)
		36. National Training Bureau (NTB)
	Federal Education & Professional Training	37. National Institute of Science and Technical Education (NISTE)
		38. National Vocational & Technical Training Commission (NAVTTC)
10		39. Higher Education Commission(HEC)
		40. National Education Foundation (NEF)
		41. Federal Board of Intermediate & Secondary Education (FBISE)
		42. National College of Arts
		43. National Skill University
		44. Office of Auditor General of Pakistan
		45. Central Directorate of National Savings (CDNS)
11	Finance	46. National Security Printing Corporation (NSPC)
		47. State Bank of Pakistan (SBP)
		48. National Bank of Pakistan (NBP)

		49. Financial Monitoring Unit (FMU)
		50. Competition Commission of Pakistan (CCP)
		51. Securities and Exchange Commission of Pakistan (SECP)
		52. Public Private Partnership Authority (PPPA)
		53. Pak Kuwait Investment Company
		54. Pak Libya Holding Company
		55. Pak Oman Investment Company
		56. Pak Iran Joint Investment Company
		57. Pak Brunei Investment Company Ltd.
		58. Saudi Pak Industrial & Agricultural Investment Company
		59. Pak China Investment Company
		60. Zarai Taraqiati Bank Limited (ZTBL)
		61. National Investment Trust Limited (NITL)
		62. House Building Finance Company Limited (HBFC)
		63. Foreign Service Academy, Islamabad
12	Foreign Affairs	64. Institute of Strategic Studies, Islamabad
		65. Federal Government Employees Housing Foundation, Islamabad
13	Housing & Works	66. Pakistan Housing Authority Foundation
		67. Council for Works & Housing Research (CWHR)
	5.1.	68. National Commission for Human Rights (NCHR)
14	Human Rights	69. National Commission on the Status of Women (NCSW)
		70. Pakistan Gems & Jewellery Development Company
		71. Pakistan Steel Mills Corporation (PSMC)
		72. Pakistan Steel Fabricating Company
15	Industrias & Production	73. Pakistan Institute of Management
13	Industries & Production	74. Small and Medium Enterprises Development Authority (SMEDA)
		75. Utility Stores Corporation (USC)
		76. Engineering Development Board
		77. Leather Crafts Development Company, Multan
		78. Pakistan Chemical and Energy Sector Skill Development

		79. Pakistan Industrial & Technical Assistance Centre (PITAC), Lahore		
		80. Pakistan Industrial Development Corporation (PIDC) and its		
		subsidiaries and units		
		81. Pakistan Stone Development Company		
		82. Agro Food Processing (AFP) Facilities, Multan		
		83. Implementation Tribunal for Newspaper Employees (ITNE)		
		84. Central Board of Film Censors (CBFC)		
		85. Information Service Academy (ISA)		
		86. National Institute of Folk & Traditional Heritage (Lok Virsa)		
		87. Institute of Regional Studies (IRS)		
16	Information & Broadcasting	88. National Press Trust (NPT)		
	miorination a broadcasting	89. Shalimar Recording and Broadcasting Company (SRBC)		
		90. Pakistan Broadcasting Corporation (PBC)		
		91. Pakistan Television Corporation Limited (PTV)		
		92. Pakistan National Council of Arts (PNCA)		
		93. Press Council of Pakistan (PCP)		
		94. Associated Press of Pakistan Corporation (APPC)		
		94. Associated Press of Pakistan Corporation (APPC)  95. National Information Technology Board (NITB)		
		95. National Information Technology Board (NITB)		
	Information Technology &	95. National Information Technology Board (NITB) 96. National Telecommunication Corporation (NTC)		
17	Information Technology & Telecommunication	<ul><li>95. National Information Technology Board (NITB)</li><li>96. National Telecommunication Corporation (NTC)</li><li>97. IGNITE National Technology Fund Company</li></ul>		
17		<ul> <li>95. National Information Technology Board (NITB)</li> <li>96. National Telecommunication Corporation (NTC)</li> <li>97. IGNITE National Technology Fund Company</li> <li>98. Universal Service Fund Company</li> </ul>		
17		<ul> <li>95. National Information Technology Board (NITB)</li> <li>96. National Telecommunication Corporation (NTC)</li> <li>97. IGNITE National Technology Fund Company</li> <li>98. Universal Service Fund Company</li> <li>99. Pakistan Software Export Board (PSEB)</li> </ul>		
17		<ul> <li>95. National Information Technology Board (NITB)</li> <li>96. National Telecommunication Corporation (NTC)</li> <li>97. IGNITE National Technology Fund Company</li> <li>98. Universal Service Fund Company</li> <li>99. Pakistan Software Export Board (PSEB)</li> <li>100. Pakistan Telecom Employees Trust (PTET)</li> </ul>		
17		95. National Information Technology Board (NITB) 96. National Telecommunication Corporation (NTC) 97. IGNITE National Technology Fund Company 98. Universal Service Fund Company 99. Pakistan Software Export Board (PSEB) 100. Pakistan Telecom Employees Trust (PTET) 101. Telecom Foundation (TF)		
17		95. National Information Technology Board (NITB) 96. National Telecommunication Corporation (NTC) 97. IGNITE National Technology Fund Company 98. Universal Service Fund Company 99. Pakistan Software Export Board (PSEB) 100. Pakistan Telecom Employees Trust (PTET) 101. Telecom Foundation (TF) 102. Electronic Certification & Accreditation Council (ECAC)		
17		95. National Information Technology Board (NITB) 96. National Telecommunication Corporation (NTC) 97. IGNITE National Technology Fund Company 98. Universal Service Fund Company 99. Pakistan Software Export Board (PSEB) 100. Pakistan Telecom Employees Trust (PTET) 101. Telecom Foundation (TF) 102. Electronic Certification & Accreditation Council (ECAC) 103. Virtual University of Pakistan		
	Telecommunication	<ul> <li>95. National Information Technology Board (NITB)</li> <li>96. National Telecommunication Corporation (NTC)</li> <li>97. IGNITE National Technology Fund Company</li> <li>98. Universal Service Fund Company</li> <li>99. Pakistan Software Export Board (PSEB)</li> <li>100. Pakistan Telecom Employees Trust (PTET)</li> <li>101. Telecom Foundation (TF)</li> <li>102. Electronic Certification &amp; Accreditation Council (ECAC)</li> <li>103. Virtual University of Pakistan</li> <li>104. National Database &amp; Registration Authority (NADRA)</li> </ul>		
	Telecommunication	95. National Information Technology Board (NITB) 96. National Telecommunication Corporation (NTC) 97. IGNITE National Technology Fund Company 98. Universal Service Fund Company 99. Pakistan Software Export Board (PSEB) 100. Pakistan Telecom Employees Trust (PTET) 101. Telecom Foundation (TF) 102. Electronic Certification & Accreditation Council (ECAC) 103. Virtual University of Pakistan 104. National Database & Registration Authority (NADRA) 105. Metropolitan Corporation Islamabad		
	Telecommunication	95. National Information Technology Board (NITB) 96. National Telecommunication Corporation (NTC) 97. IGNITE National Technology Fund Company 98. Universal Service Fund Company 99. Pakistan Software Export Board (PSEB) 100. Pakistan Telecom Employees Trust (PTET) 101. Telecom Foundation (TF) 102. Electronic Certification & Accreditation Council (ECAC) 103. Virtual University of Pakistan 104. National Database & Registration Authority (NADRA) 105. Metropolitan Corporation Islamabad 106. National Public Safety Commission		

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		110. Pakistan Cricket Board	
		111. Federal Land Commission	
		112. Pakistan Tourism Development Corporation (PTDC) (Proposed	
		to be transferred from Cabinet Division)	
		113. National Tourism Coordination Board (NTCB) (Proposed to be	
		transferred from Cabinet Division)	
20	Kashmir Affairs & Gilgit	114. Gilgit Baltistan Council	
20	Baltistan	115. Azad Jammu and Kashmir Council	
		116. Council of Islamic Ideology	
		117. Law and Justice Commission of Pakistan	
		118. Banking Mohtasib Pakistan	
		119. Appellate Tribunal Inland Revenue	
		120. Customs Appellate Tribunal	
		121. Federal Service Tribunal	
		122. Federal Judicial Academy	
		123. Federal Shariat Court	
		124. Appellate Tribunal Inland Revenue	
		125. National Accountability Bureau (NAB)	
		126. Wafaqi Mohtasib (Ombudsman)	
21	Law & Justice	127. Federal Tax Ombudsman Secretariat	
		128. Federal Insurance Ombudsman Secretariat	
		129. Federal Ombudsman for Protection against Harassment of	
		Women at the Workplace	
		130. Banking Courts	
		131. Special Courts (Offences in Banks)	
		132. Drug Courts	
		133. Special Courts (Anti Terrorism) (ICT)	
		134. Commercial Courts	
		135. Foreign Exchange Regulation Appellate Board	
		136. Accountability Courts	
		137. Special Courts (Central)	
		, , ,	

		168. Natio	nal Council for Homeopathy (NCH)
			nal Council for Tibb (NCT)
			h Services Academy (HSA)
		170. Health	r services Academy (rish)
		171. Pakist	an Academy of Letters (PAL), Islamabad
		172. Iqbal	Academy Pakistan (IAP), Lahore
25	National History & Literary	173. Quaid	-i-Azam Mazar Management Board (QMMB), Karachi
	Heritage	174. Natio	nal Language Promotion Department (NLPD) [proposed to
		be renam	ed as National Language Promotion Authority (NLPA)]
		175. Natio	nal Book Foundation (NBF), Islamabad
		176. Natio	nal Industrial Relations Commission, Islamabad
	Overseas Pakistanis &	177. Overs	eas Pakistanis Foundation, (including employees of
26	Human Resource	Education	al Institutions under OPF), Islamabad
20	Development	178. Emplo	oyees Old Age Benefits, Institutions, Karachi
	Development	179. Work	ers Welfare Fund, Islamabad
		180. Overs	eas Employment Corporation, Islamabad
	Poverty Alleviation & Social	181. Benaz	rir Income Support Program (BISP)
27	Protection	182. Pakist	an Bait ul Mal
		183. Inter	State Gas Systems (Pvt.) Ltd. (ISGSL)
	Petroleum	184. Pak-A	rab Refinery Limited (PARCO)
28		185. Pakist	an State Oil Company Limited (PSOCL)
		186. Sui No	orthern Gas Pipelines Limited (SNGPL)
		187. Sui Sc	outhern Gas Company Limited (SSGCL)
		188. Pakist	an Planning and Management Institute (PPMI)
		189. Natio	nal Logistics Cell (NLC)
29	Planning, Development & Reform	190. Pakist	an Environmental Planning & Architectural Consultant
		(PEPAC)	
		191. Pakist	an Institute of Development Economics (PIDE)
		192. Pakist	an Bureau of Statistics (PBS)

		193. Pakistan Post Office Department (i. Postmasters General,	
	Postal Services	Islamabad, Rawalpindi, Multan, Lahore, Peshawar, Quetta, Karachi	
30		& Hyderabad; ii. General Managers, Lahore & Karachi; iii. Chief	
		Controller of Stamps)	
		194. Postal Staff College	
		195. National Energy Efficiency & Conservation Authority (NEECA)	
		196. Alternative Energy Development Board (AEDB)	
		197. National Engineering Services Pakistan Pvt. Ltd. (NESPAK)	
		198. Private Power & Infrastructure Board (PPIB)	
31	Power	199. Pakistan Electric Power Company Limited (PEPCO)	
31	Power	200. Pakistan Information Technology Company (PITC)	
		201. Central Power Purchasing Agency Guarantee Limited (CPPAG)	
		202. National Transmission & Dispatch Company (NTDC)	
		203. Pakistan Council of Renewable Energy Technologies, Islamabad	
		(PCRET)	
32	Privatization	204. Privatization Commission	
32	1117461246011		
	Railways	205. Federal Government Inspector of Railways (F.G.I.R)	
		206. Pakistan Railway Advisory & Consultancy Services Limited	
		(PRACS) [Proposed to be evolved into Pakistan Railways Passenger	
33		Transportation Company (PRPTC)]	
		207. Railway Constructions Pakistan Limited (RAILCOP)	
		208. Pakistan Railways Freight Transportation Company Limited	
		(PRFTC)	
	Religious Affairs & Inter Faith	209. Pakistan Madrassah Education Board	
34	Harmony	210. Evacuee Trust Property Board (ETPB)	
35	Revenue	211. Federal Board of Revenue (FBR)	
	Nevenue		
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	Science & Technology	212. COMSATS University, Islamabad (CUI)
		213. National Institute of Electronics, Islamabad (NIE)
		214. National Institute of Oceanography, Karachi (NIO)
		215. National University of Sciences & Technology, Islamabad (NUST)
		216. Pakistan Council of Scientific & Industrial Research, Islamabad
		(PCSIR)
		217. Pakistan Council for Science & Technology, Islamabad (PCST)
36		218. Pakistan Engineering Council, Islamabad (PEC)
		219. Pakistan Museum of Natural History, Islamabad (PMNH)
		220. Pakistan National Accreditation Council, Islamabad (PNAC)
		221. Pakistan Science Foundation, Islamabad (PSF)
		222. Pakistan Standard & Quality Control Authority, Karachi (PSQCA)
		223. Pakistan Halal Authority, Islamabad (PHA)
		224. National University of Technology, Islamabad (NUTECH)
		225. STEDEC Technology Commercialization Corporation of Pakistan
		Pvt. Ltd., Lahore (STEDEC)
	Textile	226. National Textile University, Faisalabad
		227. Pakistan Cotton Standards Institute, Karachi
37		228. Karachi Garment City Company (KGCC), Karachi
		229. Lahore Garment City Company (LGCC), Lahore
		230. Faisalabad Garment City Company (FGCC), Faisalabad
		231. Pakistan Textile City Limited (PTCL), Karachi
	Water Resources	232. Water and Power Development Authority (WAPDA)
38		233. Indus River System Authority
		234. Pakistan Council of Research in Water Resources, Islamabad
		(PCRWR)
	Prime Minister's Office	235. National Disaster Management Authority (NDMA)
39		236. Board of Investment (BOI)
		237. National Counter Terrorism Authority (NACTA)

(Under PM's Office as per NACTA Act, 2013. The Islamabad High
Court has declared the Notification placing NACTA under M/o
Interior as null and void)

# Grant-in-Aid Bodies - TABLE-9 -(Operated by non-governmental or private organizations but receive grants from the Government)

Sr. No.	Division	Name of Department	
01	Federal Education & Professional Training	<ol> <li>Pakistan Boys Scouts Association</li> <li>Pakistan Girls Guides Association</li> <li>National Commission for Human Development (NCHD)</li> </ol>	
02	Inter Provincial Coordination	4. National Academy of Performing Arts (NAPA)	
03	National Health Services, Regulations & Coordination	5. Pakistan Red Crescent Society	

# Annex-9 MAPPING OF EXISTING ORGANIZATIONAL ENTITIES TABLE 10 - Mapping of Existing Attached Departments & Subordinate Offices

Sr. No.	Division	Existing Attached Departments & Subordinate Offices	Proposed Configuration
01	Aviation	Pakistan Meteorological Department	To be retained as Executive Department in Aviation Division
		2. Airport Security Force (ASF)	To be retained as Executive Department in Aviation Division
02	Cabinet	3. Department of Communications Security	To be retained as Executive Department in Cabinet Division
		4. Department of Stationery and Forms	Proposed for Winding Up / Liquidation
		5. National Archives of Pakistan, Islamabad	To be retained as Executive Department in Cabinet Division
		6. Pakistan Tourism Development Corporation (PTDC)	To become Autonomous Body under Inter Provincial Coordination Division
		7. National Tourism Coordination Board (NTCB)	To become Autonomous Body under Inter Provincial Coordination Division
		8. Pakistan Bait ul Mal, Islamabad	To become Autonomous Body under upcoming Poverty Alleviation & Social Protection Division
		9. Abandoned Properties Organization, Islamabad	Proposed for Winding Up / Liquidation, subject to conditions

		10. Printing Corporation of Pakistan (PCP), Islamabad	To become Executive Department in Cabinet Division
		11. Pakistan Environmental Protection Agency (Pak-EPA)	To be retained as Executive Department in Climate Change Division
03	Climate Change	12. Zoological Survey of Pakistan (ZSP)	To be retained as Executive Department in Climate Change Division
		13. Climate Change Authority	To be retained as Executive Department in Climate Change Division
		14. Pakistan Institute of Trade & Development, Islamabad	To be merged into the proposed Industry and Trade Policy Institute (ITPI)
		15. Directorate General of Trade Organizations, Islamabad	To be retained as Executive Department in Commerce Division
04	Commerce	16. Trade Development Authority of Pakistan, Karachi	To become Autonomous Body under Commerce Division
		17. Trade Dispute Resolution Organization	To be retained as Executive Department in Commerce Division
		18. Liaison Office Afghan Transit Trade, Chaman	To be retained as Executive Department in Commerce Division
05	Communications	19. National Highways & Motorways Police (NH&MP)	To be retained as Executive Department in Communications Division
06	Defence	20. Directorate of Military Lands and Cantonments	To be retained as Executive Department in Defence Division

		21. Federal Government Educational Institution (Cantonments/Garrisons) Directorate	To be retained as Executive Department in Defence Division
		22. Pakistan Military Accounts Department	To be retained as Executive Department in Defence Division
		23. Office of the Surveyor General of Pakistan	To be retained as Executive Department in Defence Division
		24. Pakistan Armed Services Board	To become Autonomous Body under Defence Division
		25. Pakistan Maritime Security Agency	To be retained as Executive Department in Defence Division
	Defence Production	26. Directorate General Munitions Production (DGMP) - (MVRDE, ARDE & IOP)	To be retained as Executive Department in Defence Production Division
07		27. Directorate General of Defence Purchase (DGDP) (Subordinate Office)	To be retained as Executive Department in Defence Production Division
		28. Defence Export Promotion Organization (DEPO)	To become Autonomous Body under Defence Production
		29. Staff Welfare Organization (SWO)	To be retained as Executive Department in Establishment Division
		30. Akhtar Hameed Khan National Centre for Rural Development (AHKNCRD)	To be merged into NSPP
08	Establishment	31. Secretariat Training Institute (STI)	To be merged into NSPP
		32. Federal Public Service Commission (FPSC)	To become Autonomous Body under Establishment Division
		33. Civil Services Academy (CSA)	Already a constituent unit of NSPP

	Federal Education & Professional Training	34. National Training Bureau (NTB)	To become Autonomous Body under Federal Education & Professional Training Division
		35. Pakistan Manpower Institute (PMI)	To be merged into the proposed Human Development Policy Institute (HDPI)
		36. Federal Directorate of Education (FDE)	To be transferred to ICT Local Government when formed (To remain with the Federal Ministry until then)
		37. Directorate General of Special Education	To be transferred to ICT Local Government when formed (To remain with the Federal Ministry until then)
09		38. Academy of Educational Planning & Management (AEPAM)	To be merged into into the proposed Human Development Policy Institute (HDPI)
		39. National Education Assessment System (NEAS)	Already under liquidation as informed at Secretaries Committee meeting dated 20.03.2019
		40. Pakistan National Commission for UNESCO (PNCU)	To be retained as Executive Department in Federal Education & Professional Training Division
		41. National Talent Pool (NTP)	Minister for Federal Education & Professional Training Division to be consulted as regards to winding up
		42. National Council for Rehabilitation of Disabled Persons (NCRDP)	Minister for Federal Education & Professional Training Division to be consulted as regards to winding up
		43. National Council for Social Welfare	Minister for Federal Education & Professional Training Division to be consulted as regards to winding up

		44. National Institute of Science and Technical Education (NISTE)	To become Autonomous Body under Federal Education & Professional Training Division
		45. Federal College of Education	To be transferred to ICT Local Government when formed (To remain with the Federal Ministry until then)
		46. Federal Government Polytechnic Institute of Women, Islamabad	To be transferred to ICT Local Government when formed (To remain with the Federal Ministry until then)
		47. Sir Syed Schools and College of Special Education	Federal Minister to be consulted
		48. Federal Government College of Home Economics & Management Sciences, Islamabad	To be transferred to ICT Local Government when formed (To remain with the Federal Ministry until then)
	Finance	49. Central Directorate of National Savings (CDNS)	To become Autonomous Body under Finance Division
		50. Office of Auditor General of Pakistan (AGP)	To become Autonomous Body under Finance Division
10		51. Office of the Controller General of Accounts (CGA)	To be retained as Executive Department in Finance Division
		52. Pakistan Mint, Lahore (Subordinate Office)	To be retained as Executive Department in Finance Division
		53. Federal Treasury Offices (FTOs), Islamabad & Karachi	To be retained as Executive Department in Finance Division
11	Foreign Affairs	54. All Pakistan Missions Abroad (Except Trade Missions)	To be retained as Executive Department in Foreign Affairs Division

		55. Afghan Trade Development Cell	To be retained as Executive Department in Foreign Affairs Division
		56. Estate Office Management	To be retained as Executive Department in Housing & Works Division
12	Housing & Works	57. National Housing Authority	To be merged into Naya Pakistan Housing Authority
		58. Pakistan Public Works Department	To be retained as Executive Department in Housing & Works Division
		59. Family Protection & Rehabilitation Centre for Women	To become Executive Department in Human Rights Division
13	Human Rights	60. National Commission for Child Welfare & Development (NCCWD)	To become Executive Department in Human Rights Division
	Tiuman Nignts	61. National Child Protection Centre (NCPC)	To become Executive Department in Human Rights Division
		62. Implementation of National Plan of Action (INPAC)	To become Executive Department in Human Rights Division
14	Industries & Production	63. Department of Explosives	To be transferred to provinces
	Information & Broadcasting	64. Press Information Department (PID)	To be retained as Executive Department in Information & Broadcasting Division
		65. Directorate of Electronic Media and Publications (DEMP)	To be retained as Executive Department in Information & Broadcasting Division
15		66. Implementation Tribunal for Newspaper Employees (ITNE)	To become Autonomous Body under Information & Broadcasting Division
		67. Central Board of Film Censors (CBFC)	To become Autonomous Body under Information & Broadcasting Division
		68. Information Service Academy (ISA)	To become Autonomous Body under Information & Broadcasting Division

16	Information Technology & Telecommunication	69. National Information Technology Board (NITB)	To become Autonomous Body under Information Technology & Telecommunication Division
		70. Directorate General of Immigration and Passports	To be retained as Executive Department in Interior Division
		71. Directorate General of Civil Defence	To be retained as Executive Department in Interior Division
		72. Pakistan Rangers (Punjab), Lahore	To be retained as Executive Department in Interior Division
		73. Pakistan Coast Guards, Karachi	To be retained as Executive Department in Interior Division
	Interior	74. Frontier Corps, (North), Khyber Pakhtunkhwa, Peshawar	To be retained as Executive Department in Interior Division
		75. Frontier Corps, (South), Khyber Pakhtunkhwa, Peshawar	To be retained as Executive Department in Interior Division
17		76. Frontier Corps (North), Balochistan, Quetta	To be retained as Executive Department in Interior Division
		77. Frontier Corps (South), Balochistan, Quetta	To be retained as Executive Department in Interior Division
		78. Office of the Chief Commissioner, Islamabad (ICT)	To be retained as Executive Department in Interior Division
		79. Pakistan Rangers (Sindh), Karachi	To be retained as Executive Department in Interior Division
		80. Federal Investigation Agency (FIA), Islamabad	To be retained as Executive Department in Interior Division
		81. Office of the Commandant Frontier Constabulary, Khyber Pakhtunkhwa, Peshawar	To be retained as Executive Department in Interior Division

		82. Gilgit Baltistan Scouts, Gilgit	To be retained as Executive Department in Interior Division
		83. National Police Bureau	To be retained as Executive Department in Interior Division – The Division to give feedback if it should be merged into proposed National Police Training & Research Institute
		84. National Academy for Prisons Administration, Lahore	To be retained as Executive Department in Interior Division
10	Inter Provincial	85. Department of Tourist Services	To be retained as Executive Department in Inter Provincial Coordination
18	Coordination	86. Inter Board Committee of Chairmen (IBCC)	To be transferred to Federal Education & Professional Training Division asExecutive Department
19	Kashmir Affairs & Gilgit Baltistan	87. J&K State Property in Pakistan, Lahore	To be retained as Executive Department in Kashmir Affairs & Gilgit Baltistan Division
		88. J&K Refugees Rehabilitation Organization, Islamabad	To be retained as Executive Department in Kashmir Affairs & Gilgit Baltistan Division
	Law & Justice	89. Banking Mohtasib Pakistan	To become Autonomous Body under Law & Justice Division
20		90. Appellate Tribunal Inland Revenue	To become Autonomous Body under Law & Justice Division
		91. Customs Appellate Tribunal	To become Autonomous Body under Law & Justice Division
		92. Federal Service Tribunal	To become Autonomous Body under Law & Justice Division
21	Maritime Affairs	93. Marine Fisheries Department, Karachi	To be retained as Executive Department in Maritime Affairs Division

		94. Directorate of Dock Workers' Safety, Karachi	To be merged withMercantile Marine Department
		95. Pakistan Marine Academy, Karachi	To become Autonomous Body under Maritime Affairs Division
		96. Mercantile Marine Department, Karachi	To be retained as Executive Department in Maritime Affairs Division
		97. Marine Biological Laboratory, Karachi	To be merged with Marine Fisheries Department
		98. Government Shipping Office, Karachi	To be retained as Executive Department in Maritime Affairs Division
		99. Directorate of Seamen's Welfare & Seamen Hostel, Karachi	To be merged with Pakistan Marine Academy
22	Narcotics Control	100. Anti Narcotics Force	To be retained as Executive Department in Narcotics Control Division
		101. Federal Seed Certification & Registration Departments (FSC&RD)	To be retained as Executive Department in National Food Security & Research Division
	National Food Security & Research	102. Department of Plant Protection (DPP)	To be retained as Executive Department in National Food Security & Research Division
23		103. Animal Quarantine Department (AQD)	To be retained as Executive Department in National Food Security & Research Division
		104. Agriculture Policy Institute (API)	To be merged into the proposed Agriculture, Food and Environment Policy Institute (AAFEPI)
		105. Pakistan Oilseed Development Board (PODB)	To become Autonomous Body under National Food Security & Research Division

		106. National Veterinary Laboratory (NVL)	To be retained as Executive Department in National Food Security & Research Division
		107. Fisheries Development Board (FDB)	To become Autonomous Body under National Food Security & Research Division
		108. Livestock Dairy Development Board (LDDB)	To become Autonomous Body under National Food Security & Research Division
		109. Federal Water Management Cell (FWMC)	To be retained as Executive Department in National Food Security & Research Division
		110. National Fertilizer Development Centre (NFDC)	To become Autonomous Body under National Food Security & Research Division
	National Health Services, Regulations & Coordination	111. Directorate of Central Health Establishment	To be retained as Executive Department in National Health Services, Regulations & Coordination Division
		112. Directorate of Malaria Control (DoMC)	To be retained as Executive Department in National Health Services, Regulations & Coordination Division
24		113. Pakistan Institute of Medical Sciences (PIMS)	To be retained as Executive Department in National Health Services, Regulations & Coordination Division
		114. Federal Government Polyclinic (FGC / FGC-PGMI)	To be retained as Executive Department in National Health Services, Regulations & Coordination Division
		115. National Institute of Rehabilitative Medicine (NIRM)	To be retained as Executive Department in National Health Services, Regulations & Coordination Division
		116. Federal General Hospital (FGH)	To be retained as Executive Department in National Health Services, Regulations & Coordination Division

		117. National Health Emergency Preparedness & Response Network (NHEPRN)	To be retained as Executive Department in National Health Services, Regulations & Coordination Division
		118. Directorate of Central Warehouse of Supplies	To be merged with Population Wing of National Health Services, Regulations & Coordination Division
		119. District Population Office (DPO), Islamabad	To be merged with District Health Office, Islamabad
		120. Federal Medical and Dental College (FM&DC)	It is a constituent unit of SZABMU and does not require to be listed separately under National Health Services, Regulations & Coordination Division
		121. Department of Archaeology & Museums (DOAM), Islamabad	To be retained as Executive Department in National History & Literary Heritage Division
	National History & Literary Heritage	122. National Language Promotion Department (NLPD), Islamabad	To be renamed as National Language Promotion Authority and become Autonomous Body
		123. Department of Libraries (DOL), Islamabad	To be transferred to ICT Local Government when formed (To remain with the Federal Ministry until then)
25		124. National Library of Pakistan (NLP), Islamabad	To be retained as Executive Department in National History & Literary Heritage Division
		125. Urdu Science Board (USB), Lahore	To be merged with National Language Promotion Board (NLPD/NLP Authority)
		126. Urdu Dictionary Board (UDB), Karachi	To be merged with National Language Promotion Board (NLPD/NLP Authority)
		127. Quaid-i-Azam Academy (QAA), Karachi	To be merged with Quaid-e-Azam Mazar Management Board
		128. Aiwan-e-Quaid Building, F-9 Park, Islamabad	To be retained as Executive Department in National History & Literary Heritage Division

	Overseas Pakistanis & Human Resource Development	129. National Industrial Relations Commission, Islamabad	To become Autonomous Body under Overseas Pakistanis & Human Resource Development Division
26		130. Bureau of Emigration & Overseas Employment	To be retained as Executive Department in Overseas Pakistanis & Human Resource Development Division
	·	131. Directorate of Workers Education, Islamabad	To be transferred to ICT Local Government when formed (To remain with the Federal Ministry until then)
27	Petroleum	132. Geological Survey of Pakistan	To be retained as Executive Department in Petroleum Division
28	Planning, Development & Reform	133. Pakistan Planning and Management Institute (PPMI)	To become Autonomous Body under Planning, Development & Reform Division
		134. Jawaid Azfar Computer Centre (JACC)	To be considered constituent unit of Planning, Development & Reform Division and not listed separately
29	Postal Services	135. Pakistan Post Office Department (including Postmasters General Offices, General Managers Offices and Chief Controller of Stamps)	To become Autonomous Body under Postal Services Division
		136. Postal Staff College	To become Autonomous Body under Postal Services Division
30	Power	137. National Energy Efficiency & Conservation Authority (NEECA)	To become Autonomous Body under Power Division
31	Railways	138. Railways Board (including Railways Divisions/Departments, educational & health institutes and factories/workshops)	To be retained as Executive Departmentin Railways Division
		139. Pakistan Railways Police	To be transferred to provinces
		140. Federal Government Inspector of Railways (F.G.I.R)	To become Autonomous Body under Railways Division

		141. Pakistan Railways Academy, Walton, Lahore	To be merged into the proposed Infrastructure Policy Institute (IPI)
32	Religious Affairs &	142. Directorate General of Hajj and Umrah	To be retained as Executive Department in Religious Affairs & Inter Faith Harmony Division
	Inter Faith Harmony	143. Office of Pilgrims Affairs, Jeddah, Kingdom of Saudi Arabia	To be retained as Executive Department in Religious Affairs & Inter Faith Harmony Division
		144. Federal Board of Revenue (FBR)	To become Autonomous Body under Revenue Division
33	Revenue	145. Directorate General Training Customs	To be merged into the proposed Institute of Fiscal Policy and Financial Management (IFPFM)
		146. Directorate General Training Inland Revenue Services	To be merged into the proposed Institute of Fiscal Policy and Financial Management (IFPFM)
34	Science &	147. Council for Works & Housing Research (CWHR)	To be transferred to Housing & Works Division as Autonomous Body
	Technology	148. Pakistan Council of Renewable Energy Technologies, Islamabad (PCRET)	To be transferred to Power Division as Autonomous Body
35	States & Frontier Regions	149. Chief Commissionerate for Afghan Refugees, Islamabad	To be retained as Executive Department in States & Frontier Regions Division
36	Statistics	150. Pakistan Bureau of Statistics (PBS)	Already placed as Autonomous Body under Planning, Development & Reform Division

37	Textile	151. Textile Commissioner's Organization, Karachi	To be retained as Executive Department in Textile Division
38	Water Resources	152. Office of Engineering Adviser/Chairman Federal Flood Commission (CEA/CFFC)	To be retained as Executive Department in Water Resources Division
		153. Office of Pakistan Commissioner for Indus Waters (PCIW)	To be retained as Executive Department in Water Resources Division

 $TABLE-11-Mapping\ of\ Existing\ Autonomous\ Bodies,\ Corporations,\ Statutory\ Bodies\ \&\ Public\ Sector\ Companies\ Etc$ 

Sr. No.	Division	Existing Autonomous Bodies, Corporations, Statutory Bodies & Public Sector Companies Etc	Proposed Configuration
01	Aviation	154. Civil Aviation Authority	To be retained as Autonomous Body under Aviation Division
		155. Pakistan International Airlines Corporation Limited	To become Autonomous Body under Aviation Division
		156. Pakistan Telecommunications Authority, Islamabad	To be retained as Autonomous Body under Cabinet Division
	Cabinet	157. National Electric Power Regulatory Authority, Islamabad	To be retained as Autonomous Body under Cabinet Division
02		158. Oil and Gas Regulatory Authority, Islamabad	To be retained as Autonomous Body under Cabinet Division
02		159. Public Procurement Regulatory Authority, Islamabad	To be retained as Autonomous Body under Cabinet Division
		160. Frequency Allocation Board, Islamabad	To be retained as Autonomous Body under Cabinet Division
		161. Sheikh Sultan Trust, Karachi	To become Autonomous Body under Cabinet Division
		162. Islamabad Club, Islamabad	To become Autonomous Body under Cabinet Division

03 Climate Change	163. Global Change Impact Studies Centre, Islamabad (GCISC)	To be retained as Autonomous Body in Climate Change Division
	164. Islamabad Wildlife Management Board (IWMB)	To be retained as Autonomous Body in Climate Change Division
	165. Intellectual Property Organization of Pakistan, Islamabad	To be retained as Autonomous Body under Commerce Division
	166. National Tariff Commission, Islamabad	To be retained as Autonomous Body under Commerce Division
	167. Pakistan Institute of Fashion and Design, Lahore	To be retained as Autonomous Body under Commerce Division
	168. Trading Corporation of Pakistan Pvt. Ltd., Karachi	To become Autonomous Body under Commerce Division
04 Commerce	169. State Life Insurance Corporation of Pakistan, Karachi	Proposed for Privatization / Transfer to Sarmaya Pakistan
	170. Pakistan Tobacco Board, Peshawar	To become Autonomous Body under Commerce Division
	171. Pakistan Horticulture Development and Export Company, Lahore	To become Autonomous Body under Commerce Division
	172. Pakistan Expo Centers Pvt. Ltd. Company, Lahore	To become Autonomous Body under Commerce Division
	173. National Insurance Company Limited, Karachi	Proposed for Privatization / Transfer to Sarmaya Pakistan
	174. Pakistan Reinsurance Company Limited, Karachi	Proposed for Privatization / Transfer to Sarmaya Pakistan
	and Export Company, Lahore  172. Pakistan Expo Centers Pvt. Ltd. Company, Lahore  173. National Insurance Company Limited, Karachi  174. Pakistan Reinsurance Company	Commerce Division  To become Autonomous Body un Commerce Division  Proposed for Privatization / Transfer Sarmaya Pakistan  Proposed for Privatization / Transfer

	Communications	175. National Highway Authority	To be retained as Autonomous Body in Communications Division
05		176. National Transport Research Centre (NTRC)	To be merged into the proposed Infrastructure Policy Institute
03		177. Construction Technology Training Institute (CTTI)	To become Autonomous Body under Communications Division
		178. Karachi Infrastructure Development Company Ltd (KIDCL)	Already transferred to Cabinet Division; to become Autonomous Body under Cabinet Division
	Defence Production	179. Pakistan Ordnance Factories (POFs) Board, Wah Cantt	To be retained as Autonomous Body in Defence Production Division
		180. Heavy Industries Taxila (HIT) Board, Taxila	To be retained as Autonomous Body in Defence Production Division
06		181. Pakistan Aeronautical Complex (PAC) Board, Kamra	To be retained as Autonomous Body in Defence Production Division
		182. Karachi Shipyard & Engineering Works (KS&EW), Karachi	To become Autonomous Body under Defence Production Division
		183. National Radio Telecommunication Corporation (NRTC)	To become Autonomous Body under Defence Production Division
07	Economic Affairs	184. National Disaster Risk Management Fund (NDRMF)	To become Autonomous Body under Economic Affairs Division
08	Establishment	185. Federal Employees Benevolent & Group Insurance Funds (FEB&GIF)	To be retained as Autonomous Body under Establishment Division

		186. National School of Public Policy (NSPP) (including NIMs & Pakistan Administrative Staff College)	To be retained as Autonomous Body under Establishment Division
		187. Pakistan Academy for Rural Development (PARD)	To be merged into NSPP
		188. National Vocational & Technical Training Commission (NAVTTC)	To be retained as Autonomous Body in Federal Education & Professional Training Division
	Federal Education & Professional Training	189. National Commission for Human Development (NCHD)	To become Grant-in-aid body,operated by non-governmental or private organizations but receive grants from the Government
		190. Higher EducationCommission(HEC)	To be retained as Autonomous Body in Federal Education & Professional Training Division
09		191. National Education Foundation (NEF)	To be retained as Autonomous Body in Federal Education & Professional Training Division
		192. Federal Board of Intermediate & Secondary Education (FBISE)	To be retained as Autonomous Body in Federal Education & Professional Training Division
		193. Basic Education Community Schools (BECS)	To be transferred to provinces
		194. National College of Arts	To be retained as Autonomous Body in Federal Education & Professional Training Division
		195. National Skill University	To be retained as Autonomous Body in Federal Education & Professional Training Division

		196. Pakistan Boys Scouts Association	To become Grant-in-aid body, operated by non-governmental or private organizations but receive grants from the Government
		197. Pakistan Girls Guides Association	To become Grant-in-aid body, operated by non-governmental or private organizations but receive grants from the Government
		198. Private Educational Institutions Regulatory Authority (PEIRA)	Proposed to be transferred to Cabinet Division
		199. Zarai Taraqiati Bank Limited (ZTBL)	To be retained as Autonomous Body in Finance Division
		200. First Women Bank Limited (FWBL)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		201. House Building Finance Company Ltd. (HBFC)	To be retained as Autonomous Body in Finance Division
		202. SME Bank Ltd.	Proposed for Privatization / Transfer to Sarmaya Pakistan
10	Finance	203. National Security Printing Company (NSPC)	To be retained as Autonomous Body in Finance Division
		204. State Bank of Pakistan (SBP)	To be retained as Autonomous Body in Finance Division
		205. National Bank of Pakistan (NBP)	To be retained as Autonomous Body in Finance Division
		206. Financial Monitoring Unit (FMU)	To be retained as Autonomous Body in Finance Division

207. Competition Commission of Pakistan (CCP)	To be retained as Autonomous Body in Finance Division
208. Securities and Exchange Commission of Pakistan (SECP)	To be retained as Autonomous Body in Finance Division
209. Public Private Partnership Authority (PPPA)	To be retained as Autonomous Body in Finance Division
210. National Investment Trust Limited (NITL)	To become Autonomous Body under Finance Division
211. Pak Kuwait Investment Company	To become Autonomous Body under Finance Division
212. Pak Libya Holding Company	To become Autonomous Body under Finance Division
213. Pak Oman Investment Company	To become Autonomous Body under Finance Division
214. Pak Iran Joint Investment Company	To become Autonomous Body under Finance Division
215. Pak Brunei Investment Company Ltd.	To become Autonomous Body under Finance Division
216. Saudi Pak Industrial & Agricultural Investment Company	To become Autonomous Body under Finance Division
217. Pak China Investment Company	To become Autonomous Body under Finance Division

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		218. Industrial Development Bank Limited	Proposed for Winding Up / Liquidation
		219. Benazir Income Support Program (BISP)	To become Autonomous Body under upcoming Poverty Alleviation & Social Protection Division
		220. Audit and Accounts Academy	To be merged into the proposed Institute of Fiscal Policy and Financial Management (IFPFM)
		221. Foreign Service Academy, Islamabad	To be retained as Autonomous Body in Foreign Affairs Division
11	Foreign Affairs	222. Institute of Strategic Studies, Islamabad	To be retained as Autonomous Body in Foreign Affairs Division
		223. Federal Government Employees Housing Foundation, Islamabad	To be retained as Autonomous Body in Housing & Works Division
12	Housing & Works	224. Pakistan Housing Authority Foundation	To be retained as Autonomous Body under Housing & Works Division
		225. National Construction Company Ltd., Islamabad	Already under liquidation; currently placed under Planning, Development & Reform Division
13	Human Rights	226. National Commission for Human Rights (NCHR)	To become Autonomous Body under Human Rights Division
13	Tiuman Ngms	227. National Commission on the Status of Women (NCSW)	To become Autonomous Body under Human Rights Division

		228. National Fertilizer Corporation of Pakistan	Proposed for Privatization / Transfer to Sarmaya Pakistan
		229. National Fertilizer Marketing Limited	To be merged with Trading Corporation of Pakistan, Commerce Division
		230. NFC Institute of Engineering and Technology, Multan	To be handed over to Ministry of Federal Education & Professional Training
		231. NFC Institute of Engineering and Fertilizer Research, Faisalabad	To be handed over to Ministry of Federal Education & Professional Training
		232. Pakistan Industrial Development Corporation (PIDC)	To become Autonomous Body under Industries & Production Division
14	Industries & Production	233. Pakistan Gems & Jewellery Development Company	To become Autonomous Body under Industries & Production Division
		234. National Industrial Parks Development and Management company	To be merged into Pakistan Industrial Development Corporation (PIDC)
		235. Technology Up-Gradation & Skill Development Company (TUSDEC)	To be merged into Pakistan Industrial Development Corporation (PIDC)
		236. Pakistan Stone Development Company	To become Autonomous Body under Industries & Production Division
		237. Gujranwala Business Centre, Gujranwala	To be merged into TUSDEC
		238. Aik Hunar Aik Nagar	To be mergedinto SMEDA

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239. Pakistan Hunting & Sports Arms Development Company, Peshawar	To be mergedinto SMEDA
240. Karachi Tools, Dies & Moulds Centre, Karachi	To be merged into TUSDEC
241. Furniture Pakistan	To be merged into TUSDEC
242. Sindh Engineering Limited (SEL)	Proposed for Privatization / Transfer to Sarmaya Pakistan
243. Republic Motors Limited (RML)	Proposed for Privatization / Transfer to Sarmaya Pakistan
244. Pakistan Automobile Corporation (PACO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
245. State Engineering Corporation (SEC)	Proposed for Privatization / Transfer to Sarmaya Pakistan
246. PECO (Pakistan Engineering Company)	Proposed for Privatization / Transfer to Sarmaya Pakistan
247. Heavy Electrical Complex (HEC)	Proposed for Privatization / Transfer to Sarmaya Pakistan
248. Pakistan Machine Tool Factory, Karachi	To be transferred to Special Projects Division (SPD), with the condition to continue it for civilian use too

249. ENAR Petrotech Services Pvt Limited	To be handed over to OGDCL, Petroleum
	Division
250. Pakistan Steel Mills Corporation	To become Autonomous Body under
251. Pakistan Steel Fabricating Company	Industries & Production Division
252. Industrial Facilitation Centre (IFC), Islamabad	To be merged into Pakistan Industrial Development Corporation (PIDC)
Islamasaa	Development Corporation (FIDC)
253. Agro Food Processing (AFP) Facilities,	To become Autonomous Body under
Multan	Industries & Production Division
254. Pakistan Industrial & Technical Assistance Centre, Lahore	To become Autonomous Body under Industries & Production Division
ŕ	industries a Froduction Division
255. Pakistan Institute of Management	Ta hagana Autonomous Dadu undan
255. Pakistan Institute of Management	To become Autonomous Body under Industries & Production Division
256. Small and Medium Enterprises	To become Autonomous Body under
Development Authority (SMEDA)	Industries & Production Division
257. Utility Stores Corporation (USC)	To become Autonomous Body under
	Industries & Production Division
258. National Productivity Organization	To be merged into the proposed Industry and Trade Policy Institute (ITPI)
	The control of the co
259. Engineering Development Board	To become Autonomous Body under Industries & Production Division
	maddics & Froduction Division

		260. Export processing zone Authority (EPZA)	To be merged into Pakistan Industrial Development Corporation (PIDC)
		261. Khadi Craft Development Company	Proposed for Privatization / Transfer to Sarmaya Pakistan
		262. Leather Crafts Development Company, Multan	To become Autonomous Body under Industries & Production Division
		263. Spun Yarn Research and Development Company, Multan	Proposed for Privatization / Transfer to Sarmaya Pakistan
		264. Southern Punjab Embroidery Industries Multan	Proposed for Privatization / Transfer to Sarmaya Pakistan
		265. Pakistan Chemical and Energy Sector Skill Development	To become Autonomous Body under Industries & Production Division
		266. Press Council of Pakistan (PCP)	To be retained as Autonomous Body in Information & Broadcasting Division
		267. National Institute of Folk & Traditional Heritage (Lok Virsa)	To be retained as Autonomous Body in Information & Broadcasting Division
15	Information & Broadcasting	268. Institute of Regional Studies (IRS)	To be retained as Autonomous Body in Information & Broadcasting Division
		269. National Press Trust (NPT)	To be retained as Autonomous Body in Information & Broadcasting Division

		270. Pakistan Electronic Media Regulatory Authority (PEMRA)	Proposed to be transferred Cabinet Division
		271. Shalimar Recording and Broadcasting Company (SRBC)	To be retained as Autonomous Body in Information & Broadcasting Division
		272. Associated Press of Pakistan Corporation (APPC)	To become Autonomous Bodyunder Information & Broadcasting Division
		273. Pakistan Broadcasting Corporation (PBC)	To become Autonomous Body under Information & Broadcasting Division
		274. Pakistan Television Corporation Limited (PTV)	To become Autonomous Body under Information & Broadcasting Division
		275. Pakistan National Council of Arts (PNCA)	To become Autonomous Body under Information & Broadcasting Division
		276. National Telecommunication Corporation (NTC)	To become Autonomous Body under Information Technology & Telecommunication Division
16	Information Technology & Telecommunication	277. IGNITE National Technology Fund Company	To become Autonomous Body under Information Technology & Telecommunication Division
		278. Universal Service Fund Company	To become Autonomous Body under Information Technology & Telecommunication Division

		279. Pakistan Software Export Board (PSEB)	To become Autonomous Body under Information Technology & Telecommunication Division
		280. Telephone Industries of Pakistan (TIP)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		281. Pakistan Telecom Employees Trust (PTET)	To become Autonomous Body under Information Technology & Telecommunication Division
		282. Telecom Foundation (TF)	To become Autonomous Body under Information Technology & Telecommunication Division
		283. Electronic Certification & Accreditation Council (ECAC)	To become Autonomous Body under Information Technology & Telecommunication Division
		284. Virtual University of Pakistan	To become Autonomous Body under Information Technology & Telecommunication Division
		285. National Database & Registration Authority (NADRA)	To become Autonomous Body under Interior Division
17	Interior	286. National Police Academy, Islamabad	To be merged into the proposed National Police Training & Research Institute
		287. Capital Development Authority (CDA)	To become Autonomous Body under Interior Division

		288. Metropolitan Corporation Islamabad	To become Autonomous Body under Interior Division
		289. National Counter Terrorism Authority (NACTA)	Under PM's Office as per NACTA Act, 2013. The Islamabad High Court has declared the Notification placing NACTA under M/o Interior as null and void.
		290. National Public Safety Commission	To become Autonomous Body under Interior Division
		291. Pakistan Sports Board	To be retained as Autonomous Body in Inter Provincial Coordination Division
		292. Pakistan Veterinary Medical Council	To be retained as Autonomous Body in Inter Provincial Coordination Division
18	Inter Provincial Coordination	293. Pakistan Cricket Board	To become Autonomous Body under Inter Provincial Coordination Division
		294. Federal Land Commission	To become Autonomous Body under Inter Provincial Coordination Division
		295. National Internship Programme	To become Executive Department in Inter Provincial Coordination Division

		296. National Academy of Performing Arts	To become Grant-in-aid body, operated by non-governmental or private organizations but receive grants from the Government
		297. Northern Areas Transport Corporation (NATCO), Gilgit	To be transferred to Gilgit Baltistan
		298. Directorate of Health Services (AK)  To be retained as Executive Department in Kashmir Affairs & Gilgit Baltistan Division	
19	Kashmir Affairs &	299. Directorate of Health Services (GB)	To be transferred to Gilgit Baltistan
	Gilgit Baltistan	300. TB Wing, Attock Proposed for Winding Up / Liquidation	Proposed for Winding Up / Liquidation
		301. Gilgit Baltistan Council	To become Autonomous Body under Kashmir Affairs & Gilgit Baltistan Division
		302. Azad Jammu and Kashmir Council	To become Autonomous Body under Kashmir Affairs & Gilgit Baltistan Division
		303. Council of Islamic Ideology	To become Autonomous Body under Law & Justice Division
		304. Federal Judicial Academy	To become Autonomous Body under Law & Justice Division
20	Law & Justice	305. Law and Justice Commission of Pakistan	To become Autonomous Body under Law & Justice Division
		306. Federal Shariat Court	To become Autonomous Body under Law & Justice Division
		307. National Accountability Bureau (NAB)	To become Autonomous Body under Law & Justice Division

308. Wafaqi Mohtasib (Ombudsman) Secretariat	To become Autonomous Body under Law & Justice Division
309. Federal Tax Ombudsman Secretariat	To become Autonomous Body under Law & Justice Division
310. Federal Insurance Ombudsman Secretariat	To become Autonomous Body under Law & Justice Division
311. Federal Ombudsman for Protection against Harassment of Women at the Workplace	To become Autonomous Body under Law & Justice Division
312. Banking Courts	To become Autonomous Body under Law & Justice Division
313. Special Courts (Offences in Banks)	To become Autonomous Body under Law & Justice Division
314. Drug Courts	To become Autonomous Body under Law & Justice Division
315. Special Courts (AntiTerrorism) (ICT)	To become Autonomous Body under Law & Justice Division
316. Commercial Courts	To become Autonomous Body under Law & Justice Division
317. Foreign Exchange Regulation Appellate Board	To become Autonomous Body under Law & Justice Division
318. Accountability Courts	To become Autonomous Body under Law & Justice Division
319. Special Courts (Central)	To become Autonomous Body under Law & Justice Division
320. Special Courts (Control of Narcotic Substances)	To become Autonomous Body under Law & Justice Division
321. Competition Appellate Tribunal, Islamabad	To become Autonomous Body under Law & Justice Division

		322. Anti Dumping Appellate Tribunal	To become Autonomous Body under Law & Justice Division
		323. Environmental Protection Tribunal	To become Autonomous Body under Law & Justice Division
		324. Intellectual Property Tribunal	To become Autonomous Body under Law & Justice Division
		325. Insurance Appellate Tribunal	To become Autonomous Body under Law & Justice Division
		326. Special Judge, (Customs, Taxation & Anti-Smuggling)	To become Autonomous Body under Law & Justice Division
		327. Port Qasim Authority, Karachi	To become Autonomous Body under Maritime Affairs Division
		328. Karachi Port Trust, Karachi	To become Autonomous Body under Maritime Affairs Division
21	Maritime Affairs	329. Gwadar Port Authority, Gwadar	To become Autonomous Body under Maritime Affairs Division
		330. Korangi Fisheries Harbour Authority, Karachi	To become Autonomous Body under Maritime Affairs Division
		331. Pakistan National Shipping Corporation, Karachi	To be retained as Autonomous Body in Maritime Affairs Division
22	National Food Security & Research	332. Pakistan Agriculture Research Council (PARC)	To be retained as Autonomous Body in National Food Security & Research Division

		333. Pakistan Agriculture Service & Storage Corporation (PASSCO)	To become Autonomous Body under National Food Security & Research Division
		334. Pakistan Central Cotton Committee (PCCC)	To become Autonomous Body under National Food Security & Research Division
		335. Plant Breeders' Rights Registry	To become Executive Department in National Food Security & Research Division
		336. Health Services Academy (HSA)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
		337. Pakistan Health Research Council (PHRC)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
23	National Health Services, Regulations & Coordination	338. National Institute of Health (NIH)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
		339. Drug Regulatory Authority of Pakistan (DRAP)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
		340. Pakistan Medical and Dental Council (PM&DC)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
		341. National Council for Homeopathy (NCH)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division

342. Pakistan Nursing Council (PNC)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
343. National Council for Tibb (NCT)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
344. Pharmacy Council of Pakistan (PCP)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
345. College of Physician and Surgeon Pakistan	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
346. Islamabad Blood Transfusion Authority (IBTA)	To be merged with Federal Health Regulatory Authority (FHRA)
347. Human Organ Transplant Authority (HOTA)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
348. National Trust for Population Welfare (NATPOW)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
349. Shaheed Zulfiqar Ali Bhutto Medical University (SZABMU)	To be retained as Autonomous Body in National Health Services, Regulations & Coordination Division
350. National Institute of Population Studies (NIPS)	To be merged with Pakistan Health Research Council (PHRC)
351. National Research Institute of Fertility Control (NRIFC)	To be merged with Pakistan Health Research Council (PHRC)
352. National Health Information Resource Centre (NHIRC)	To be merged with Health Planning, System Strengthening & Information Analysis Unit (HPSIU)
353. Pakistan Red Crescent Society	To become Grant-in-aid body,operated by non-governmental or private

			organizations but receive grants from the Government
		354. Pakistan Academy of Letters (PAL), Islamabad	To be retained as Autonomous Body in National History & Literary Heritage Division
		355. National Book Foundation (NBF), Islamabad  To be retained as Autonomous Body in National History & Literary Heritage Division  To be retained as Autonomous Body in National History & Literary Heritage Division	
24	National History & Literary Heritage		National History & Literary Heritage
		357. Quaid-i-Azam Mazar Management Board (QMMB), Karachi	To be retained as Autonomous Body in National History & Literary Heritage Division
		358. Aiwan-e-Iqbal Complex (AIC), Lahore	To be merged with Iqbal Academy, Lahore
		359. Overseas Pakistanis Foundation, (including employees of Educational Institutions under OPF), Islamabad	To be retained as Autonomous Body under Overseas Pakistanis & Human Resource Development Division
25	Overseas Pakistanis & Human Resource	360. Employees Old Age Benefits, Institutions, Karachi	To be retained as Autonomous Body under Overseas Pakistanis & Human Resource Development Division
	Development	361. Workers Welfare Fund, Islamabad	To be retained as Autonomous Body under Overseas Pakistanis & Human Resource Development Division
		362. Overseas Employment Corporation, Islamabad	To become Autonomous Body under Overseas Pakistanis & Human Resource Development Division

		363. Government Holdings (Pvt.) Limited (GHL)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		364. Hydrocarbon Development Institute of Pakistan (HDIP)	To be merged into the proposed Energy Policy Institute (EPI)
		365. Inter State Gas Systems (Pvt.) Ltd. (ISGSL)	To become Autonomous Body under Petroleum Division
		366. Lakhra Coal Development Company Ltd., Karachi	Proposed for Privatization / Transfer to Sarmaya Pakistan  Proposed for Privatization / Transfer to Sarmaya Pakistan
		367. Oil & Gas Development Company Ltd., Islamabad	
26	Petroleum	Corporation (PMDC) Sarmaya Pakistan	Proposed for Privatization / Transfer to Sarmaya Pakistan
20	Petroleum	369. Pakistan Petroleum Limited (PPL)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		370. Pakistan State Oil Company Limited (PSOCL)	To become Autonomous Body under Petroleum Division
		371. Saindak Metals Limited (SML)	To be transferred to province, subject to conditions
		372. Sui Northern Gas Pipelines Limited (SNGPL)	To become Autonomous Body under Petroleum Division
		373. Sui Southern Gas Company Limited (SSGCL)	To become Autonomous Body under Petroleum Division

		374. Pakistan LNG Limited (PLL)	To be merged with Pakistan LNG Terminal Ltd (PLTL) and become Autonomous Body
		375. Pakistan LNG Terminals Limited (PLTL)	To be merged with Pakistan LNG Ltd (PLL) and become Autonomous Body
		376. Pak-Arab Refinery Limited (PARCO)	To become Autonomous Body under Petroleum Division
		377. National Logistics Cell (NLC)	To be retained as Autonomous Body under Planning, Development & Reform Division
27	Planning, Development & Reform	378. Pakistan Environmental Planning & Architectural Consultant (PEPAC)	To become Autonomous Body under Planning, Development & Reform Division – status to be reviewed by the Division
		379. Pakistan Institute of Development Economics (PIDE)	To become Autonomous Body under Planning, Development & Reform Division
		380. National Endowment Scholarships for Talent (NEST)	To become Executive Department in Planning, Development & Reform Division
28	Power	381. Alternative Energy Development Board (AEDB)	To be retained as Autonomous Body under Power Division

382. National Engineering Services Pakistan Pvt. Ltd. (NESPAK)	To become Autonomous Body under Power Division
383. Pakistan Electric Power Company Pvt. Ltd. (PEPCO)	To become Autonomous Body under Power Division
384. Pakistan Information Technology Company (PITC)	To become Autonomous Body under Power Division
385. Power Holding (Private) Limited (PHPL)	Proposed for privatization / Transfer to Sarmaya Pakistan
386. National Power Parks Management Company (Private) Limited (NPPMCL)	Proposed for privatization / Transfer to Sarmaya Pakistan
387. Central Power Purchasing Agency Guarantee Limited (CPPAG)	To become Autonomous Body under Power Division
388. Private Power & Infrastructure Board (PPIB)	To become Autonomous Body under Power Division
389. National Transmission & Dispatch Company (NTDC)	To be retained as Autonomous Body under Power Division
390. Jamshoro Power Generation Company (GENCO-I)	Proposed for Privatization / Transfer to Sarmaya Pakistan
391. Central Power Generation Company (GENCO-II)	Proposed for Privatization / Transfer to Sarmaya Pakistan
392. Northern Power Generation Company (GENCO-III)	Proposed for Privatization / Transfer to Sarmaya Pakistan

		393. Lakhra Power Generation Company (GENCO-IV)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		394. Islamabad Electric Supply Company (IESCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		395. Lahore Electric Supply Company (LESCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		396. Gujranwala Electric Power Company (GEPCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		397. Faisalabad Electric Supply Company (FESCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		398. Hyderabad Electric Supply Company (HESCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		399. Multan Electric Power Company (MEPCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		400. Quetta Electric Supply Company (QESCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		401. Peshawar Electric Supply Company (PESCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		402. Sukkur Electric Power Company (SEPCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
		403. Tribal Areas Electric Supply Company (TESCO)	Proposed for Privatization / Transfer to Sarmaya Pakistan
29	Privatization	404. Privatization Commission	To be retained as Autonomous Body in Privatization Division
30	Railways	405. Pakistan Railway Advisory & Consultancy Services Limited (PRACS)	To become Autonomous Body under Railways Division – Proposed to be

			evolved into Pakistan Railways Passenger Transportation Company (PRPTC)
		406. Railway Constructions Pakistan Limited (RAILCOP)	To become Autonomous Body under Railways Division
		407. Railway Estate Development and Marketing Company Limited (REDAMCO)	Proposed for Winding Up / Liquidation
		408. Pakistan Railways Freight Transportation Company Limited (PRFTC)	To become Autonomous Body under Railways Division
		409. Kashmir Railway Limited (KR)	Proposed for Winding Up / Liquidation
31	Religious Affairs & Inter Faith Harmony	410. Evacuee Trust Property Board	To be retained as Autonomous Body under Religious Affairs & Inter Faith Harmony Division
		411. Pakistan Madrassah Education Board	To become Autonomous Body under Religious Affairs & Inter Faith Harmony Division
32	Science & Technology	412. COMSATS University, Islamabad (CUI)	To be retained as Autonomous Body in Science & Technology Division
		413. National Institute of Electronics, Islamabad (NIE)	To be retained as Autonomous Body in Science & Technology Division
		414. National Institute of Oceanography, Karachi (NIO)	To be retained as Autonomous Body in Science & Technology Division
		415. National University of Sciences & Technology, Islamabad (NUST)	To be retained as Autonomous Body in Science & Technology Division

	416. Pakistan Council of Scientific & Industrial Research, Islamabad (PCSIR)	To be retained as Autonomous Body in Science & Technology Division
	417. Pakistan Council of Research in	To be transferred to Water Resources
	Water Resources, Islamabad (PCRWR)	Division as Autonomous Body
	418. Pakistan Council for Science &	To be retained as Autonomous Body in
	Technology, Islamabad (PCST)	Science & Technology Division
	419. Pakistan Engineering Council,	To be retained as Autonomous Body in
	Islamabad (PEC)	Science & Technology Division
	420. Pakistan Museum of Natural History,	To be retained as Autonomous Body in
	Islamabad (PMNH)	Science & Technology Division
	421. Pakistan National Accreditation	To be retained as Autonomous Body in
	Council, Islamabad (PNAC)	Science & Technology Division
	422. Pakistan Science Foundation,	To be retained as Autonomous Body in
	Islamabad (PSF)	Science & Technology Division
	423. Pakistan Scientific and Technological	Is a constituent unit of Pakistan Science
	Information Centre, Islamabad (PASTIC)	Foundation (PSF) and does not require to
		be listed separately as Autonomous Body
	424. Pakistan Standard & Quality Control	To be retained as Autonomous Body in
	Authority, Karachi (PSQCA)	Science & Technology Division
	425. Pakistan Halal Authority, Islamabad	To be retained as Autonomous Body in
	(PHA)	Science & Technology Division
	426. National University of Technology, Islamabad (NUTECH)	To be retained as Autonomous Body in Science & Technology Division

		427. STEDEC Technology Commercialization Corporation of Pakistan Pvt. Ltd., Lahore (STEDEC)	To be retained as Autonomous Body in Science & Technology Division — possibility of winding up to be reviewed by the Division	
	Textile	428. National Textile University, Faisalabad	To be retained as Autonomous Body in Textile Division	
		429. Pakistan Cotton Standards Institute, Karachi	To be retained as Autonomous Body in Textile Division	
		430. Karachi Garment City Company, Karachi	To become Autonomous Body under Textile Division – Minister to be consulted	
33		431. Lahore Garment City Company, Lahore	To become Autonomous Body under Textile Division – Minister to be consulted	
		432. Faisalabad Garment City Company, Faisalabad	To become Autonomous Body under Textile Division – Minister to be consulted	
		433. Pakistan Textile City Limited, Karachi	To become Autonomous Body under Textile Division – Minister to be consulted	
		434. Federal Textile Board	Federal Textile Board is not a separate entity and hence does not require to be listed separately under Textile Division	
34	Water Resources	435. Water and Power Development Authority (WAPDA)	To be retained as Autonomous Body in Water Resources Division	
		436. Indus River System Authority	To be retained as Autonomous Body in Water Resources Division	
35	Prime Minister's Office	437. National Disaster Management Authority (NDMA)	To be merged with ERRA and become Autonomous Body	

		438. Board of Investment (BOI) To become Au	tonomous Body
		439. Earthquake Reconstruction & To be merged Rehabilitation Authority (ERRA)	into NDMA
36	Others	440. Jinnah Convention Centre, Islamabad Proposed to b Sarmaya Pakis	e privatized / Transfer to tan
		441. Services International Hotel, Lahore Proposed to b Sarmaya Pakis	e privatized / Transfer to tan